

# GROWTH ANDLIFED

## **Annual Stockholders' Meeting**



# **Financial highlights**

₱ in millions	2022	2021	2020	2019
Revenues	11,970	9,704	7,882	8,918
Gross profit	1,061	856	572	717
Margin	9%	9%	7%	8%
Operating profit	223	184	79	159
Margin	2%	2%	1%	2%
EBITDA	342	250	222	386
Margin	3%	3%	3%	4%
Net income	129	89	9	129
EPS	0.042	0.029	0.003	0.042

# **№ 129М** +44% vs. 2021

## сарех **₱257М**



## **Revenue summary**

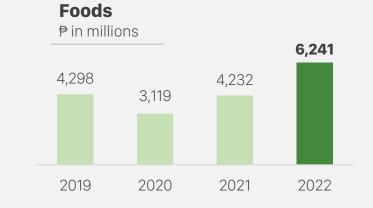


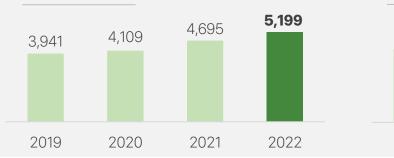
**P12B** +23% vs. 2021



**Feeds** 

₱ in millions





Farms

₱ in millions





## Grow the core

### PRIORITIZING BRAND BUILDING AND PROFITABILITY, AND INCREASING DISTRIBUTION



Cook's Flavor Origins launched in November

#### **FEEDS**

- Expanded distribution in Visayas: Capiz, Aklan, Central Negros
- Began a multiyear campaign that will establish our brand as "The Specialist in Animal Nutrition"
- Shifted to reusable woven feed sacks from laminated bags

### FOODS

- Increased presence in Luzon: Catanduanes, Isabela, Sorsogon, Greater Manila Area; Visayas: Samar, Leyte; Mindanao: Bukidnon, Marawi City, Sultan Kudarat, Sarangani, Zamboanga City
- Added several hotel, restaurant, and institutional customers including leading fast-food chains
- Launched branded chicken products

# **Diversify into adjacent opportunities**

- Deferred plans to diversify into hog growing and production until the **ONGOING THREATS OF ASF** have been fully resolved
- Prioritized information campaign on **BIOSECURITY MEASURES** to raise awareness and support effective on-farm practices

According to the Food and Agriculture Organization of the United Nations, the African Swine Fever (ASF) outbreak continues to affect many countries across Asia including the Philippines, which endures the greatest impact. Prospects for pork production are limited and less robust prior its expected recovery by 2024



## **Transform the cost base**

- Optimized efficiency between core feed ingredients
- Expanded supplier base for key raw materials
- Worked with strategic alliances to bring in **DRY BULK COMMODITIES** for economies of scale and sourcing advantages
- Completed a **NEW WAREHOUSE** that expands the inventory capacity for Mindanao by 50%



Our largest warehouse opened in December in Davao City

## **Enhance risk management processes**

• Digitized processes and workflows and automated **DISTRIBUTOR MANAGEMENT SYSTEM** for sales order validation and inventory management

• Deployed **ORACLE PROCESS MANUFACTURING** and **ADVANCED SUPPLY CHAIN PLANNING** and integrated other modules

• Awarded contract for offsite backup location and disaster recovery site

• Developed a **COMPREHENSIVE DRESSING PLANT MANAGEMENT SYSTEM** for Bulacan operations—from receiving of live birds to inventory management and further processing



## Invest and adapt for the future



**BLAST FREEZING AND COLD STORAGE** facilities installed in Bulacan



**SOLAR ENERGY PROJECT** commissioned in April within Iloilo feed mill

## **Create shared value**

## SDG2ZERO HUNGERSDG12RESPONSIBLE PRODUCTION

Maintained certifications to international food safety management systems for all our owned properties

#### ISO 22000:2018

#### HAZARD ANALYSIS AND CRITICAL CONTROL POINTS

HALAL CERTIFICATIONS







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